

Getting tax decisions right in a changing global economy



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Avalara

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Continuing Professional Education (CPE)



Qualifying for credit

- > Respond to **3 of 4** poll questions
 - Questions display for a limited amount of time
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Downloading Certificate

- > Download the certificate once you qualify
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CPE POLL
QUESTION #1



What does your company struggle with the most as it relates to changing tax compliance obligations?

Meet your presenters



Maria Tringali

Senior Solutions Consultant
Avalara

Maria has been with Avalara since 2014 and is focused on training, educating, and supporting customers, prospective customers, sales teams, and partners on tax compliance requirements for B2B sellers. She's passionate about improving the exempt customer experience and helping businesses improve upon and automate traditionally labor-intensive and risk-prone activities.



Luke Marlatt

Solutions Consultant –
Tax Research
Avalara

Luke Marlatt is an ATR Solution Consultant for the Sales Organization at Avalara. Luke joined Avalara with the acquisition of TTR in late 2020 and has worked in consulting, training and sales. Before TTR and Avalara, Luke worked at AT&T and spent nine years in the US Navy.

Luke lives in Oregon with his wife and three children where he would like to spend all of his time fishing but has to come to work and be a dad, so mostly does that.

Agenda

1

› Why is managing tax compliance so difficult? (Luke)

2

› Avalara's tax compliance automation suite (Maria)

3

› Global tax trends & compliance challenges impacting tax research (Maria)

4

› The benefits of a tax research solution (Luke)

5

› Q&A

Why is managing tax
compliance so difficult?

Why is managing tax compliance obligations so difficult?



Shifting tax data volume and granularity

Tax data granularity changes **depending on the tax disclosures**, further complicating the tax reporting act across an entire business



Shifting jurisdictions

Tax rates constantly **change at the state and local level**, despite efforts like Global Anti-Base Erosion Rules (or GLOBE)



Shifting indirect tax rates

Nearly **every major economic region** is undergoing some level of indirect tax reform



66% of corporate professional

believe VAT mandates will significantly impact their tax compliance management processes in the next 24 months*

* According to IDC's most recent SaaSPath survey

Why is managing tax compliance obligations so difficult?



Shifting collection paradigms

The adoption of **real-time tax assessment** and **collections mandates** are on the rise

E-invoicing, VAT in the digital age (VIDA) & Making Tax Digital (MTD) mandates and initiatives will compound this emerging problem



Shifting business models

The **definitions and terms** are not **universal** from state to state, there is no uniformity in classifying some digital services, and there are issues around the use intent



Shifting reporting standards

IFRS 15 and **ASC 606** significantly impact how and when revenue can be recognized

Achieving tax accuracy in a complex & changing global economy

50%

of corporate tax
leaders worldwide

+

57%

of U.S.-based
corporate tax leaders

Found data management
“challenging” or “very challenging”

– According to IDC

However, recent technological changes can offer relief. Advances in **artificial intelligence** and **machine learning** related to tax data gathering, data validation, and tax information analysis can help.

CPE POLL
QUESTION #2




How would you categorize
your company's data
management and hygiene
practices?


Avalara's tax automation
compliance suite



COMPLIANCE CLOUD




Licenses



Tax Research



Exemption Certificates



Calculation

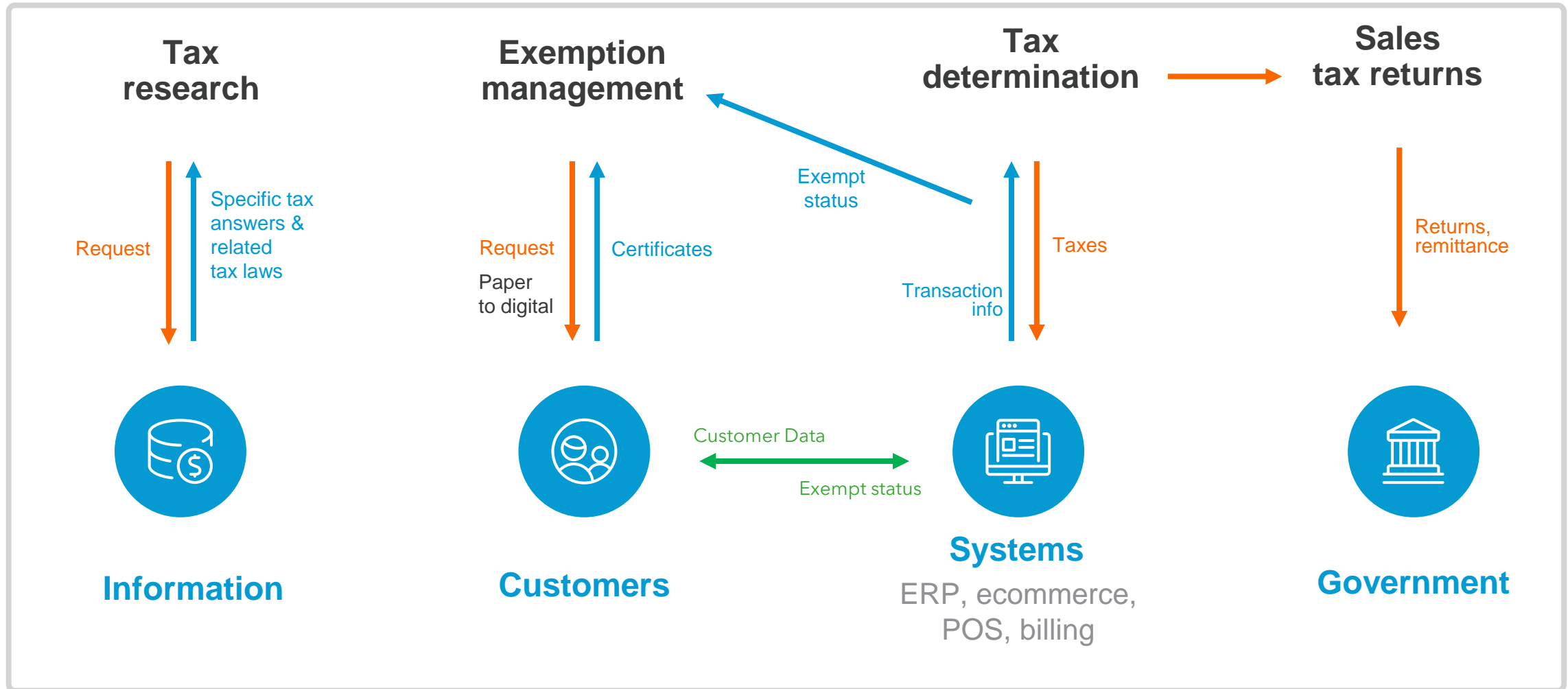


Returns & Reporting



Global

Tax Compliance Automation Suite



**CPE POLL
QUESTION #3**

How much do you agree or disagree with the following statement:
Managing changing regulations and the labyrinth of websites and information portals to find correct tax answers is one of the most difficult tasks for tax managers today.

Global tax trends &
compliance
challenges impacting tax
research

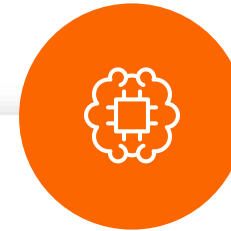
Global tax trends to know



**Real-time tax reporting
is gaining momentum**



**Tax authorities are
stepping up to meet the
data management
challenge**



**AI and machine learning
are creating new
opportunities**

Global tax trends to know



**Digital business models
are growing**



**The spread of
e-invoicing in the
European Union
and beyond**



**Talent management
becomes a CFO priority**

Key compliance challenges facing tax managers

Tax managers have a demanding role, dealing with product taxability, various tax types like sales, use, and excise taxes, and identifying exempt sales

Key challenges include:

- Different tax types
- Product taxability & exempt sales
- Navigating state websites
- Nuanced differences across jurisdictions
- Determining regulatory intent
- Risk of errors
- Lack of exception management
- Over-reliance on manual processes



Finding data from disparate sources

Finding data from disparate sources stands as the most time-consuming and frustrating aspects of tax management



Tax managers must collect data from tax authority websites, global court rulings, financial associations, treasury regulatory bodies, tax journals, tax services, press releases, and data services



From there, they must **determine the accuracy and validity of the research information** and then judge the information's relevancy to the particular tax issue at hand



Changing regulations, and the labyrinth of websites and information portals tax managers must navigate to find necessary information

The benefits of a tax
research solution

Why today's companies need a tax research solution



Hours per week are wasted searching various tax portals and information sites to find tax answers



The **kaleidoscopic nature of tax regulations** from jurisdiction to jurisdiction and from quarter to quarter **adds more complications**



The **rise of eCommerce platforms and tools have made markets bigger, but this comes with new challenges** in states with unfamiliar taxability rules and constantly changing regulations



The **South Dakota vs. Wayfair** decision upended economic nexus rules, making the already confusing landscape of **sales tax increasingly complex daily**



The benefits of a tax research solution



Improved accuracy



Reduced research time



Access to tax researchers who will answer
specific tax questions



Decrease in penalties and fines due
to lack of compliance

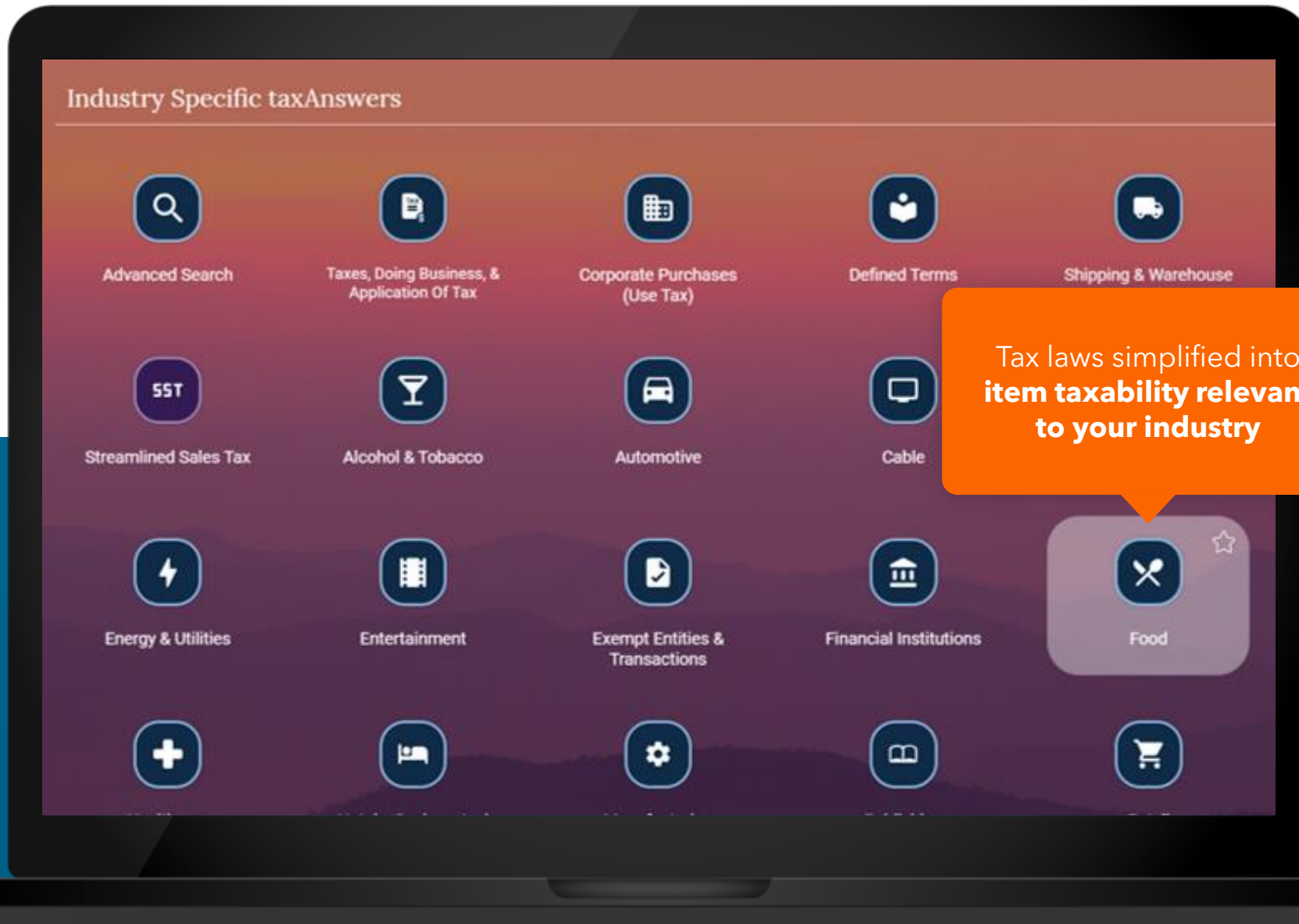
Introducing Avalara Tax Research (ATR)

The perfect combination of extensive tax content and human support

- > Sources **27,000+** web pages daily
- > Provides access to **expert researchers** who manage tax queries and provide answers within 24-48 hours
- > Gives tax answers in **plain language**, supported by relevant regulatory citations
- > Contains extensive research on **processes and procedures in each state**
- > **Provides a platform** with expert research support, unlimited training, and several tools to inform users of changes



Avalara Tax Research capabilities



Avalara Tax Research capabilities

Straightforward **yes/no answers**, **explanations** and **background information** on item taxability, and **citations** to relevant laws

The screenshot displays the Avalara tax research interface for California. The top navigation bar includes 'taxAnswers' and categories like 'Food', 'Restaurants', 'Restaurant Sales Tax', and 'Food Preparation Equipment'. The main content area shows search results for 'Food Preparation Equipment' with 5 total answers. The first result, '1.1 Food Preparation Equipment: Fryer', includes a photo of a fryer, a question 'Is fryer taxable in California?' with a 'YES' answer, an 'Explanation' paragraph, a 'Background Info' paragraph, and 'Authority' citations. The second result, '1.2 Food Preparation Equipment: Broiler', includes a photo of a broiler, a question 'Is broiler taxable in California?' with a 'YES' answer, an 'Explanation' paragraph, a 'Background Info' paragraph, and 'Authority' citations. The third result, '1.3 Food Preparation Equipment: Bread Machines', is partially visible. Each result has a 'History', 'Compare', 'Contact Tax Expert', 'DOR Feedback', 'Email', and 'Print' menu.

State: California Highlight Changes: None

Categories 5 Total Answers

1. Food Preparation Equipment (5)

1. Fryer
2. Broiler
3. Bread Machines
4. Blenders
5. Ovens

1.1 Food Preparation Equipment: Fryer

Is fryer taxable in California? **YES**

Explanation: This item is taxable. California taxes sales of tangible personal property unless an exemption applies. There is no exemption for the item. Note that California partially exempts "qualified tangible personal property" purchased by a "qualified person" for use in manufacturing or processing. However, restaurant or food service establishment is not considered a "qualified person." As result, this item is taxable.

Background Info: This item represents a fryer purchased by a restaurant for food preparation.

Authority:

- [Cal. Revenue & Taxn. Code sec. 6051](#)
- [Cal. Revenue & Taxn. Code sec. 6377.1\(b\)\(8\)\(A\)\(ii\)](#)

Open All Citations In Laws Tab

1.2 Food Preparation Equipment: Broiler

Is broiler taxable in California? **YES**

Explanation: This item is taxable. California taxes sales of tangible personal property unless an exemption applies. There is no exemption for the item. Note that California partially exempts "qualified tangible personal property" purchased by a "qualified person" for use in manufacturing or processing. However, restaurant or food service establishment is not considered a "qualified person." As result, this item is taxable.

Background Info: This item represents a boiler purchased by a restaurant for food preparation.

1.3 Food Preparation Equipment: Bread Machines

Avalara Tax Research capabilities

Our **right rates map** lets users know where sales tax rates begin and end

The screenshot displays the rightRates Map interface. On the left, a search bar is at the top, followed by a street view image of a residential street. Below the image, the address is listed: 650 University Ave, San Jose, CA 95110, with phone numbers 37.3403425 and +121.9162131. The main section is titled "General Merchandise" and "Tangible Personal Property", showing a "Tax Rate" of 9.375%. Below this are icons for "Current", "Overview", "Question", and "Export". The "Tax Rate Details" section is divided into "State" and "County" categories. The "State" section shows California with a Sales Tax of 6.00%. The "County" section shows Santa Clara with a Sales Tax of 0.125%. On the right, a "Jurisdictions" legend lists California, Santa Clara, San Jose, and San Jose Home BID Zone B, each with a corresponding color-coded box. The map itself shows a satellite view of the San Jose area with various colored overlays representing different tax jurisdictions. A "Map" and "Satellite" toggle is visible at the bottom right of the map area.

Category	Item	Value
State	California	Sales Tax 6.00%
	Santa Clara	Sales Tax 0.125%

CPE POLL
QUESTION #4

**What is the
hardest part of
managing tax
> compliance for
your company?**

Q&A

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Avalara

Tax compliance done right